

## **BACKGROUND**

A \$2.1B worldwide leader in the design, manufacture and marketing of broadcast, enterprise and industrial connectivity products, recognized a need for improved spend visibility, improved sourcing capabilities and savings realized from the strategic sourcing project.

The project scope included:

Preparing a detailed enterprise-wide spend analysis to help identify and prioritize opportunities

Executing strategic sourcing in the areas of Electronic Components and PCB Assemblies - \$28M in spend, 4,500+ parts, multiple plants in multiple countries. \$20+M in spend was NA based and bid competitively 6-months prior.

## **APPROACH**

Conducted a tailored spend diagnostic leveraging spend data from 27 different sources and systems, including the analysis and categorization of \$1.0B+ of addressable spend

Performed strategic sourcing as a Proof of Concept in the following areas:

Electronic components (i.e., Integrated Circuits, Capacitors, Resistors, Diodes, Transistors, Logic) and PCB Assemblies

Conducted strategic sourcing training workshops delivered to 20+ stakeholders on 3 continents

Leveraged global spend. Incumbent suppliers had never seen the total enterprise spend.

Went direct to manufactures for high spend categories.

Consolidated distributors and expanded the list of approved manufacturers; increasing substitute components





"I was pleasantly surprised by the savings given the fact we had just competitively bid the majority of this spend 6 months previous."

- Group CFO



## **RESULTS**

Spend analysis and category prioritization identified up to \$27M of potential savings opportunity through three waves of the strategic sourcing program

Delivered ~\$1.5M (5.3%) of savings with existing supply base within 4 months

Improved procurement capabilities through training (Strategic Sourcing Methodology, Interviewing and Negotiations) that embedded best practices, associated tools and templates for ongoing sustainable sourcing savings

